



Funded by the  
European Union



**Call for submission of interest  
from consortia to deliver  
entrepreneurial co-founder  
match activity in EIT Jumpstarter**

**23 February 2022**

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## 1. Overview of EIT and KICs

The European Institute of Innovation and Technology (EIT) is an independent EU body that is boosting Europe's ability to innovate. The EIT nurtures entrepreneurial talent and supports new ideas, bringing together the "knowledge triangle" of leading companies, universities and research centres to form dynamic cross-border partnerships called Knowledge and Innovation Communities (KICs). Currently there are eight thematic KICs within EIT: EIT Food, Climate-KIC, EIT Digital, EIT InnoEnergy, EIT Health, EIT Raw Materials, EIT Manufacturing and EIT Urban Mobility.

Please find detailed descriptions about the Knowledge and Innovation Communities in the Annex.

## 2. Overview of EIT Jumpstarter

EIT Jumpstarter is a cross-sectoral pre-acceleration idea-stage or early-stage startup competition. With the contribution of best-in-class experts, creative community, unique know-how EIT Jumpstarter's aim is to support idea-holders to turn their ideas into business. The program helps innovators and entrepreneurs build a viable business model around their innovative product or service idea, validate it and if their business idea is proven to be sustainable, we encourage them to register their company.

The strategic aim of this program is to create a sustainable impact in the Central-Eastern and Southern-European Regions by boosting innovation and entrepreneurship within this part of Europe. The program's concept originates from the real needs of the innovation ecosystem of these regions. Countries face similar challenges; they have enormous innovation potential, with bright scientific minds, but the research results are likely to remain within the labs. At the same time, there is a significant number of needs that have been unmet from the corporate side. To overcome these challenges connecting the innovative solutions with the articulated demands from the industry and increase the competitiveness of our regions – six EIT Communities teamed up to jointly running EIT Jumpstarter. The competition is organized by EIT Health, EIT RawMaterials EIT Food, EIT InnoEnergy, EIT Manufacturing and EIT Urban Mobility. They are six Knowledge and Innovation Communities of EIT, the European Institute of Innovation and Technology. They bring together businesses, research centres and universities as partners creating a favorable environment for creative thought and innovation to flourish (For more information about them, see the Annex) Participants of the program are innovators, researchers and scientific teams with innovative business ideas in the following sectors: health (biotech, medtech, digital health); agri-food, raw materials (primary and secondary production), sustainable energy solutions, manufacturing, urban mobility and New European Bauhaus.<sup>1</sup>

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<sup>1</sup> New European Bauhaus is a creative initiative, breaking down boundaries between science and technology, art, culture and social inclusion, to find solutions for everyday problems. This category was added to the 2021 edition of the EIT Jumpstarter calling on designers, architects, engineers, scientists, students, entrepreneurs and creative minds across disciplines to reimagine beautiful, sustainable and inclusive ways of living in Europe and beyond.

Graduates of the program possess the skills and knowledge to launch their company, and as part of the alumni community, they receive further support and dedicated advisory from the EIT Communities regarding the next stage of their start-up journey. We introduce teams to partners, VCs, regulatory bodies and companies that can produce their products, their first buyer or a test site. They meet major innovation hubs in Europe, which is important when they want to enter foreign markets.

### 3. Overview of Commercialization Reactor

Commercialization Reactor (CR) is an international and the most experienced full-cycle deep-tech and science (applied research) commercialization platform in the Baltics. It is formed by a group of entities united by the Commercialization Reactor brand that complement each other and support the full cycle of emerging innovation commercialization. CR unites experts of various industrial backgrounds, venture entrepreneurial partners, professionals in the field of science commercialization and other specialists. CR has been creating, accelerating and investing in deep-tech startups since 2009 through an expert-designed proprietary process. CR specializes in the field of commercialization of R&D work and IP achieved by original method of matching non-entrepreneurial Scientists and external Entrepreneurial teams under the Reactor's supervision and further support with the aim of creating and developing new successful startups, and is interested in sharing its knowledge and experience as well as acquiring potential partners and possible means of identifying IP and successfully commercializing it. The brand of Commercialization Reactor covers a group of entities, therefore some of the activities can be delegated to legal entities other than Virtual CEO SIA.

CR's practice shows that Universities/TTOs' led commercialization often fails due to missing the entrepreneurial part in a team wishing to commercialize scientific achievements. CR's experience helps to overcome this gap (from the university to the industry) and unites entrepreneurial spirit with scientific excellence to convert research achievements into meaningful businesses. CR creates deep-tech startups with complete teams.

### 4. The aim of the project

In EIT Jumpstarter each year there are a considerable number of teams consisting fully of researchers, who lack the skills, commitment and intention to become the prospective CEO of their future company. Although during the training program they gain an understanding of business fundamentals and the business potential of their project, for successful commercialization they need an entrepreneurial team member.

The aim of this activity is to overcome the gap (from the university to the industry) uniting the entrepreneurial spirit with scientific excellence to convert research achievements into meaningful businesses and creating startups with complete teams. The entrepreneurial co-founder match activity shall be run by **local consortia of a university plus an incubator/accelerator from the EIT Regional Innovation Scheme (RIS) eligible countries** and the activity shall contribute to the commercialization of innovative research results, which otherwise would stay within the university labs.

The entrepreneurial co-founder match activity is carried out by a local consortium of a university (technology-sourcing) and an incubator (entrepreneurial pool) along a proven and tested methodology of Commercialization Reactor, an international platform for science commercialization, specialized in deep-tech start-up creation, guidance and support, more specifically matching non-entrepreneurial research teams with entrepreneurs.

This activity on one hand develops the capacity of the participating university TTOs and incubators from the KICs' partner and RIS Hub networks and on the other support the creation of technology-based start-ups and in our part of Europe. Local consortia partners will be prepared for and mentored during each step of the activity ensuring the quality of the program delivery.

- 1) The main role of the UNI TTO: identifying and preparing scientific teams for the matchmaking at the Ignition Event.
- 2) The main role of the Incubator: collecting a pool of young entrepreneurs and preparing them for the matchmaking at the Ignition Event.
- 3) The main role of the Commercialization Reactor: Leading the ignition process and developing the capacity of the local consortium through training and preparation for the ignition methodology.
- 4) The main role of the EIT Health: oversight of the project and ensuring strategic alignment with the EIT Jumpstarter program.

At the end of the preparation phase Ignition Event is organized by the Commercialization Reactor, and participated by researchers, entrepreneurs and other individuals involved in the Commercialization process, intended for presenting certain IP, identifying potential opportunities for commercializing them, and facilitating creation of teams by bringing together researches and entrepreneurs. The Project - Work, plans, activities and other tasks aimed at the commercialization of the research results, which include - conducting management activities, market research and product development for the commercialization of the Research results, attracting investments and solving internal production tasks. Given positive Project developments, a Company is established in which investments can be attracted and via which the research results will be commercialized (turned into a product or service).

	2022											
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
<b><i>Entrepreneurial co-founder match activity</i></b>												
Call for consortia												
Training of the consortia members on the methodology												
Collection and training of entrepreneurial pool												
Preparation of scientific project teams												
Ignition event												
Reporting												

Parties are aware of the fact that commercialization is a high-risk process, which does not have a foreseeable or planned result regardless of the amount of work invested therein and may turn out unsuccessful at any stage of commercialization or company operation. Parties acknowledge the risks pertaining to their cooperation, the fulfilment of any agreements entered into based on this Agreement, and the absence of any guarantees of future profits.

Everybody that comes in contact with the project ideas during the process is bound by confidentiality agreements.

## 5. Eligibility criteria

A proposal will only be considered eligible if:

- Submitted in English language.
- Completed Proposal Template (Annex 2)

- Submitted to the given email: [procurement.innostars@eithealth.eu](mailto:procurement.innostars@eithealth.eu). Incomplete submissions, late submissions, or submissions via any other routes will not be accepted.
- Its content corresponds one of the six EIT KIC thematic fields (see Annex 1).
- It complies with the eligibility conditions for participation set in the table below.

Eligibility conditions for participation		
At least two legal entities' collaboration is expected, where both business AND academic or research or healthcare institutions as partners are represented.		
At least 2 legal entities' collaboration is expected.		
Incubator	AND	University TTO
Natural persons are not eligible.		
An <b>incubator</b> is an entity engaged in commercial or industrial activities by providing goods or services, to meet needs of the customers (SMEs, Start-ups).		
<b>Academic institution</b> is an educational institution dedicated to education and grants academic degree(s) on its own.		

### 5.a. Geographical criteria

The entrepreneurial co-founder match activity shall be run by local consortia of a university Technology Transfer Office (hereinafter: TTO) (scientific leg) and an incubator/accelerator (entrepreneurial leg) from the EIT Regional Innovation Scheme (RIS) eligible countries.<sup>2</sup>

### 5.b. Technical experience

The below the minimum and the desired criteria describe the attributes of an ideal partner for the project consortium for both the scientific path – supported by universities and the entrepreneurial path – supported by incubators or accelerators

#### 1. Minimum criteria for selecting University (TTO) partners:

- University has a dedicated TTO role (organizational and operational handbook)
- University has the capacity to assign a dedicated person(s) to the project (CV(s) must be attached)

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<sup>2</sup> EU Member States: Bulgaria, Croatia, Cyprus, Czech Republic, Estonia, Greece, Hungary, Italy, Latvia, Lithuania, Malta, Poland, Portugal, Romania, Slovakia, Slovenia, Spain.  
 Horizon Europe Associated Countries: Montenegro, Republic of North Macedonia, Serbia, Turkey

- Established contacts and long-term (min 5 years) cooperation with local/regional/national authorities (list of references)
  - Legal team, available for making adjustments (orgchart)
- 2. Minimum criteria for selecting incubator/accelerator partners:**
- A significant local ecosystem player with proven track record (reference list of similar projects)
  - Incubator/accelerator has the capacity to assign a dedicated person(s) to the project (CVs must be attached)
  - Established contacts and long-term (min 5 years) cooperation with a university OR universities (list of references)

## 6. Terms

### 6.a. Commercialization Reactor, as project partner, shall

- prepare the university TTOs identified in the Call for a pilot collaboration for research project readiness for commercialization according to CR's methodology
- jointly with UNI/TTO organize and implement Commercialization Master classes to research teams
- assist to TTO and consult in pre-selection of the research teams
- approve research teams for individual preparatory activities for participation in the Ignition event.
- organize individual work with research teams to ensure preparation for participation in Ignition event.
- ensure UNI (TTO) is able to shadow the mentioned individual work with research teams.
- summarize the outcomes of scouting activities, individual work, meeting the requirements, implementing the necessary tasks;
- support the preparation activities mentioned above with relevant additional materials, webinars and Q&A sessions, if needed
- approve research teams for participation in the Ignition event
- in cooperation with the UNI/TTO, participate in the resolution of disputes and conflicts that may arise between the research teams and the Entrepreneurs as part of the Commercialization
- carry out other activities necessary to successfully commercialize or implement the Project
- share knowledge with incubators on how to find, train and mentor Entrepreneurs with the purpose of joining the Ignition event and with a focus on establishing a future deep-tech start-up.
- provide guidelines to incubators regarding PR and communication activities (PR & Communication guidelines).
- ensure oversight over incubator activities in the project and approve certain actions as outlined in the document hereinafter (PR and marketing plan, prepared materials etc.)
- ensure the incubator is able to shadow CR's activities (learning by doing)
- jointly with other participants of the call (both incubator and UNI/TTO) organize Commercialization master classes (for research teams and entrepreneurs), the Ignition event where Entrepreneurs and research teams meet with the aim of finding out joint interests in teaming up in a common start-up, hereinafter referred to as "ignited start-up"
- jointly with other participants of the call continue to support the "ignited start-up" in the Jumpstarter program.

### 6.b. University (TTO) shall

(all activities are coordinated by CR)

- seek to reach following goal: ensure research projects readiness for commercialization applying the CR's methodology
- nominate a project manager
- commit to adhere to CR's methodology
- ensure the attraction of appropriate financing to implement the outlined tasks (if not covered)
- prepare materials for research teams regarding the co-founder matching activity
- organize a call for interest among research teams, including but not limited to distribution of information to all the laboratories, ensuring feedback from each laboratory as well as providing reporting on the results (yes/no/why)
- invite research teams for participation in Commercialization master classes
- provide an indication on research teams' potential for further commercialization (TRL 3-4)
- share with CR TTO's Commercialization policy or a relevant document
- assist in organizing commercialization master classes (support to CR, learning by doing)
- keep track of the research teams with potential for commercialization in the future (even if not selected for current Ignition event)
- organize communication with research teams selected for the preparation of the Ignition event, include CR into the communication loop.
- shadow CR's individual work with research teams (learning by doing),
- assist identifying core competence of research teams
- pre-define all the limitations and risks for each pre-selected project
- motivate research teams to start commercialization
- organize and support technology transfer (including legal support)
- participate in development and realization of an ignited start-up (spin-off) IPR strategy
- carry out other activities necessary to successfully commercialize or implement the Project
- fully or partially implement science engagement partner (SEP) function for each team depending on competence to be approved by CR (to be agreed and explained separately)
- provide technical support for research teams for material presentation (deck, video recording) at the Ignition event according to pre-defined requirements, including research team physical participation, if needed.
- support the ignited start-up (spin-off) thereafter as part of their eco-system

### 6.c. Incubator

An incubator is expected to be an active local startup ecosystem player with broad knowledge of both local and global startup activities, experienced team and board that is dedicated to supporting early-stage startups and it's founders with: access to early stage financing, sharing knowledge of local startup ecosystem's key stakeholders and players as well as experience in communication and methods of approaching local centers of relevant activities and competences such as Universities, Alumni clubs, Business clubs, Associations, Networks, Accelerators, Investment Funds, Public Funding initiatives and various communication channels that embrace entrepreneurship and direct and indirect promotion of knowledge-based economy in the region.

An incubator shall:

- commit to adhere to CR's method and follow the Reactor's ideology and PR and Communication guidelines.
- nominate a person, responsible for the project implementation
- ensure the attraction of appropriate financing to implement the outlined tasks (if not covered)
- together with Commercialization Reactor participate in development of a project' Gantt chart as well as report on progress, current status and deviations from the plan on a weekly basis.



- commit to reaching KPI's of the activity
- shadow initial CR activities regarding ENT and learn to replicate them, which would allow continuing ENT scouting activities by INC requiring less hands-on engagement from CR
- identify centres of entrepreneurial presence in local ecosystem (ex.: business clubs, communities, specific media channels, university alumni clubs might be considered as relevant source of entrepreneurs) and provide Commercialization Reactor with a list in order to agree and select potentially most feasible channels (groups, including opinion leaders) for entrepreneur flow
- using the guidance from CR reach out to the approved centres of entrepreneurial presence according to PR & Communication guidelines
- summarize the outcomes of scouting activities, individual work, meeting the CR' requirements, implementing the necessary tasks
- support the preparation activities mentioned above with relevant additional materials, webinars and Q&A sessions, if needed
- ensure execution of marketing and communication strategy and plan (proposed by INC and approved by the CR), minimal thresholds should be met. Those to include, but not limited to: E-mails to groups and opinion leaders, social media posts, announcing a call for relevant events, other activities related to spreading the message about opportunity for entrepreneurs to become co-founders of deep-tech startups applying the CR' s method as part of the EIT Jumpstarter.
- prepare pre-approached audience for info-sessions that shall be targeted to inspire entrepreneurs to consider a shift in their careers and identify themselves to become deep-tech entrepreneurs.
- ensure that quantity, depth of activities as well as main communication messages, goals of info sessions and other messages are executed according to approach outlined in the PR & Communication guidelines.
- ensure the delivery of info-sessions (CR is involved in the very first ones allowing to shadow).
- ensure promotion of Commercialization Master classes to potential entrepreneurs sourced through pre-agreed channels according to PR & Communication guidelines by Commercialization Reactor
- jointly with CR organize and implement Commercialization Master classes to potential entrepreneurs sourced through pre-agreed channels
- once a call announced, provide technical means for registration of ENT according to GDPR standards.
- jointly with CR, prepare entrepreneurs' evaluation criteria (selection criteria)
- jointly manage and subsequently evaluate application required for registration process, gradually creating a database of potential entrepreneurs. The application forms acquired within registration processes shall be accessible in full both to the EIT and CR in a secure manner taking into account the GDPR principles
- grant control and access rights to database created and developed within abovementioned framework of collaboration
- organize information transfer regarding potential entrepreneurs to ensure preparation for the participation in Ignition event
- prepare the pre-acceleration support (assist in planning the pre-acceleration program)
- assist in organizing the Ignition event
- ensure the pre-agreed parts of the pre-acceleration support
- ensure access to the pre-seed financial instrument for the ignited start-ups which will become part of the INC's ecosystem (after the company establishment)
- carry out other activities necessary to successfully implement the activity

## 7. Project funding

### 7.a. General rules

- Selected consortia will be funded to a maximum of EUR 50.000. Grant and co-funding is split between the members should be proposed in a budget plan, where budget is tied to the activities. Consortium partners are expected to contribute with own co-funding at 10% of the grant amount. Grant and co-funding is split between the members should be proposed in a budget plan, where budget is tied to the activities.
- Affiliated Entities can be part of the same or different partnerships, however if the same beneficiary (including its affiliated entities) is included in more than one winning project's partnerships in any EIT Health Programme, the sum of all grants received by the beneficiary and its affiliates cannot exceed EUR 50,000 in the same year (2022).

### 7.b. Timeline and terms of payment

Timeline:

- Call opens: 23rd February 2022
- Final proposal submission: 9th March 2022, 23:59 CET
- Final decision announced: 11st March 2022
- Deadline for contracting: 17th March 2022
- Project launch: 21st March

Selected consortium is entitled to one pre-financing payment within 15 days from the signature of the Subgranting Agreement (Annex 4) and a final payment that can be requested (as part of the final report) after completing of the project as follows:

Payment #1: After signing the Agreement InnoStars provide 50% pre-financing payment of the grant to each consortium partner.

Payment #2: The project leader shall submit the final report on behalf of the consortium to Innostars latest by 5<sup>th</sup> January 2023. The project consortium shall report on all work performed in connection with the Project in 2022 as well as on all results achieved in line with the Project workplan. The report shall also contain a financial statement on the amount spent by each partner during 2022. The KIC LE transfer the amount indicated and properly justified in the report to the respective Subgrantee after the approval of the final report but latest on 31<sup>st</sup> January 2023. Final report template (Annex 5)

### 7.c. Eligible costs

Only the cost of those activities can be reimbursed that contributes to the development of the project.

The breakdown of the budget needs to be presented by project partners not by individuals.

Only actual costs are eligible, lump sum, flat rate and indirect costs are ineligible in connection with the implementation of the activities.

Actual cost means:

- Incurred in connection with the implementation of the project.

- Incurred during the project implementation period (from project's date of entry into force till 31.12.2022).
- All project activities must be completed by the end of December 2022.
- Identifiable and verifiable, so it must be recorded in the beneficiary's accounts and supported by documentation.
- Comply with applicable national laws
- Reasonable, justified and comply with the principles of sound financial management (economy and efficiency)

#### 7.d. Eligible cost categories

- **Personnel** (For direct personnel cost, the estimated FTE per each profile (e.g. manager, officer, assistant) shall be indicated forming the basis of the personnel cost calculation, salary including all social contributions, taxes, etc, costs for natural persons working under a direct contract)
- **Subcontracting** (cost related to contractors who are delivering services for the consortia members in relation to project activities)
- **Other direct costs** (travel and subsistence, equipment, infrastructure or other assets, cost of other goods and service)
- **Indirect costs** (They shall be calculated on flat-rate basis: a 25 % flat-rate applies to the eligible direct costs, minus subcontracting costs).

## 8. Submission

Final proposal submission: all full proposals must be submitted in English language to the attention of Ms. Livia Papp, Finance Manager at InnoStars Procurement [innostars.procurement@eithealth.eu](mailto:innostars.procurement@eithealth.eu) no later than **9th March 2022**.

**The proposal shall contain the technical response to the services requested (in line with Section 5.b) with including as a minimum:**

- ❑ **University partner:**
  - **An organizational structure, operational handbook** (or equivalent document), proving that the University has a dedicated TTO role;
  - **CV(s)** of all dedicated staff member(s), in English, proving that they speak a high level of English and they have the necessary experience in incubation projects
  - **List of references**, including similar projects, proving that the TTO has established contacts and long-term (min 5 years) cooperation with local/regional/national authorities
  - An **organizational chart**, proving that the university has a legal team, available for making adjustments
- ❑ **Incubator/accelerator partner:**
  - **A reference list of similar projects**, proving that the incubator partner is a significant local ecosystem player with proven track record;
  - **A reference list of partner universities** already working together from the last 5 years;
  - **CV(s)** of all dedicated staff member(s), in English, proving that they speak a high level of English and they have the necessary experience in incubation projects
- ❑ **Completed proposal template (Annex 2)**
- ❑ **Signed consortia agreement (Annex 3)**

## 9. Evaluation and selection process

All eligible proposals will be evaluated. The call has a single-stage submission and single-step evaluation procedure. The evaluation will be conducted by experts of Commercialization Reactor and EIT Health Innostars. These experts may work remotely and may, if necessary, meet as an evaluation panel on the application of the evaluation criteria.

A maximum of 100 points will be awarded by each evaluator during the remote evaluation. The final remote evaluation score will be the average of all remote evaluators' scores. Based on the scores maximum 3 consortia will have the possibility to start the project. The organizers have all the rights to choose less than 3 consortia if the submitted proposals do not meet the basic requirements.

Projects will be awarded according to the following criteria:

1. Capacity readiness of the consortia (20%)
2. Strength and commitment of the consortia (20%)
3. Scientific leg (TTO): valuable experience with spin-offs/outs (30%)
4. Incubator: strong track record of start-up incubation and support (30%)

### 1. Capacity readiness of the consortia (20 points)

- 20 points: Consortia is able to start the project immediately without any adjustment or alignment. All resources needed (in terms of personnel or other relevant resources to start the project) are already available after the signature of the agreement.
- 10-20 points: Consortia is able to start the project in between one-four week's time from the signature of the agreement.
- 0-10 points: Consortia is able to start the project in over a month 's time from the signature of the agreement

### 2. Experience and commitment of the consortia (max 20 points)

- 20 points: there is a formal cooperation in place between the TTO and incubator AND partners have been cooperating for more than 5 years AND as a result created more than 5 spin-offs
- 10-20 points: there is a formal cooperation in place between the TTO and incubator AND partners have been cooperating for more than 3 years
- 0-10 points: there is an informal cooperation in place between the TTO and incubator for more than 1 year

### 3. Scientific leg (TTO) qualification (max 30 points)

- 30 points: existence of legal team AND spin-off/out and IP transfer policies AND experience more than 10 university spin-offs/outs
- 10-30 points: existence of legal team OR spin-off/out and IP transfer policies AND experience at least 10 university spin-offs/outs
- 0-10 points: existence of legal team OR spin-off/out and IP transfer policies OR experience less than 10 university spin-offs/outs

#### 4. Incubator partner qualification (max 30 points)

- 30 points: Size of entrepreneurial pool contains more than 20 people AND incubator has enough capacity to easily adapt to fulfil the tasks as described in the call document
- 10-30 points: Size of the entrepreneurial pool contains more than 10 people, incubator needs to take serious measurements to adapt fulfil the tasks as described in the call document
- 0-10 points: Size of the entrepreneurial pool contains less than 10 people, resources are currently not available to fulfil the tasks as described in the call document, but have a plan in place to onboard the necessary resources in a reasonable time (less than 4 weeks from the signature of the contract)

**Total score: 100**

A maximum of three winning consortia will be selected in the framework of the current call's period. EIT and Commercialization Reactor reserve the right to choose less than 3 consortia partners if the quality of the application is not appropriate. In this case the budget amount per consortium could be increased up to the amount of EUR 50,000 per beneficiary.

#### 10. Confidentiality

All submitted consortia applications will be accessible only to EIT Health InnoStars team, HQ staff and Commercialization Reactor for the processing of the application. Proposals are shared with the assigned external evaluators, who are bound to confidentiality by contract. Furthermore, EIT Health InnoStars may give access to the submitted data to sub-contractors that are assigned with maintaining the internal system. These third parties are also bound by confidentiality provisions.

#### 11. Grounds for appeal and appeal procedure

Applicants may appeal against the selection process in relation to their own proposal.

The grounds for appeal are:

- Procedural irregularity, factual error, manifest error of assessment or misuse of powers. Mere repetitions of your application or mere disagreement with the result or the reasoning of the evaluation will not be considered. Your review request will not automatically trigger a re-evaluation of your application. A re-evaluation will only be carried out if your request shows that the selection procedure was flawed by a breach which affects the final decision on whether to fund your project.
- Technical problems beyond the control of applicants
- Obvious human/mechanical errors made by EIT Health staff.

What is NOT ground for appeal:

- Scores awarded in the course of the evaluation process.

Appeal process:

- Applicants should send their appeals in writing to the managing director of EIT Health InnoStars as soon as they identify an error, but no later than 10 calendar days after the error occurred.

- EIT Health InnoStars staff assess the claim and delivers a first response. If there are grounds for appeal, the staff will attempt to remedy the consequences.

## 12. Annex 1

### 12.a. EIT Health

EIT Health is one of the biggest healthcare initiatives worldwide, connecting approximately 150 partners exceptional in the worlds of business, education, research and health service delivery. Our EIT RIS program is a comprehensive, with the double goal of developing innovation ecosystems in targeted regions as well as to provide access for local actors to best-in-class EIT Health programs. Our mission is to accelerate entrepreneurship and innovation to address three key challenges: promote healthy living, support active ageing, improve healthcare.

### 12.b. EIT RawMaterials

EIT RawMaterials is the largest consortium in the raw materials sector worldwide. Its vision is to develop raw materials into a major strength for Europe. Its mission is to enable sustainable competitiveness of the European minerals, metals and materials sector along the value chain by driving innovation, education and entrepreneurship.

EIT RawMaterials unites more than 120 core and associate partners and 180+ project partners from leading industry, universities and research institutions from more than 20 EU countries. Partners of EIT RawMaterials are active across the entire raw materials value chain; from exploration, mining and mineral processing to substitution, recycling and circular economy. EIT RawMaterials aims to significantly enhance innovation in the raw materials sector by sharing knowledge, facilitating matchmaking activities, developing innovative technologies and supporting business creation.

### 12.c. EIT Food

EIT Food is a pan-European partnership, with a consumer-centred approach, to empower innovators, entrepreneurs and students to develop world-class solutions to societal challenges, accelerate innovation, create jobs and increase Europe's competitiveness. As one of the largest food-related initiatives worldwide, EIT Food wants Europe to lead a global revolution in food innovation and production. Our ambition is to redesign the way our food is produced, delivered, consumed and recycled and to create a future-proof and effective food sector which supports a sustainable and circular bio-economy.

### 12.d. EIT InnoEnergy

EIT InnoEnergy is the biggest cleantech accelerator worldwide and a world-class alliance of top European players from energy sector. It operates and pursues its mission by providing the Beneficiaries with financial and non-financial support, in order to enable them to conduct research and analyses, develop business plans for the purpose of commercialization of innovative ideas and to succeed in the market. Since 2012, KIC InnoEnergy has invested in over 300 various types of initiatives for a total amount exceeding EUR 470 million. Thanks to this, more than 100 new products and services generating revenues have been sent to customers. Currently, KIC InnoEnergy engages in around 30 new initiatives a year.

### 12.e. EIT Manufacturing

EIT Manufacturing is an Innovation Community within the European Institute of Innovation & Technology (EIT) – that connects the leading manufacturing actors in Europe. Fueled by a strong interdisciplinary and

- trusted community, we will add unique value to European products, processes, services – and inspire the creation of globally competitive and sustainable manufacturing.

EIT Manufacturing will establish an innovation community and build a network of ecosystems where people can acquire skills and find opportunities; and where innovators are able to attract investors and accede venture capital. For that purpose, EIT Manufacturing brings together 50 European leading partners from business, education and research, from 17 countries.

#### 12.f. EIT Urban Mobility

EIT Urban Mobility is one the largest European initiative transforming urban mobility with over 130 partners in 20 countries. The goal of Urban Mobility is to encourage positive changes in the way people move and goods are moved around cities and how people are using public realm to make cities more livable places. Urban Mobility creates an innovation community to educate and inspire mobility solutions for 21st century cities. Urban Mobility will avoid fragmentation by encouraging all urban mobility players to work together — with cities and citizens at its heart — and increase social inclusion and equality.

Using cities as living labs, transportation industry, start-ups and university partners will demonstrate how new technologies can work to solve real problems in real cities by transporting people, freight and waste in smarter ways. Urban Mobility programs support the vision of creating more livable urban spaces. By fostering innovation and transformation, Urban Mobility can improve people’s quality of life, decarbonize mobility and make Europe’s economy more competitive. Urban Mobility aims to build a prosperous future for European cities.

